

STUDY ON EFFECTIVENESS OF CREW MEMBERSTRAINING ANDDEVELOPMENT

ASHLINEMANOM¹,MRSSINDHU PVINCENT²

¹Student 2nd year MBA, School of Management, Hindustan Institute of Technology and science(DeemedtobeUniversity), Chennai. ²AssistantProfessor SS,SchoolofManagement,HindustanInstituteofTechnologyand science(Deemed tobe University), Chennai.

ashlinemano2000mbaaviation@gmail.com, sindhupv@hindustanuniv.ac.in

ABSTRACT

The aim of this project is to "Check the effectiveness of the crew members training &development at The project at Aviation industry aims to find out the general opinion of thecrew member's on the effectiveness of the crew members training & development programattended by them in Aviation industry. The aims of crew members training and developmentcrew members training can be teaching crew members new skills that are relevant to their current job position or refreshing the skills that they already possess. To have a good crewmembers training and development programme enables firms to develop individual crewmembers and the organization itself as crew members training is one of the best forms ofmotivation. aviation industry". This project also aims how to identify the crew memberstrainingneedsofthecrewmembers, which would be immensely useful for identifying the crew members training programs, which were needed by the crew members. As the project also studies the effectiveness of crew members training and perception of crew members on crewmembers training, it acts as effective tool for achieving the desired goals efficiently. Crewmembersareabletobroadentheirknowledgeandbecomemorevaluedwithinthefirm. Havinga well trained workforce is greatly beneficial for a company as crew members are likely to bemoremotivated and target driven. Also various jobs and tasks are likely to be carried out more efficient l yiftheworkforceishighlyskilledatwhattheydo.Listedbelowaresomeofthemainbenefitstoa companyinhavingawell-trainedworkforce.

Keywords: Crew members, Training and Development, Effectiveness, AviationIndustry, Opinion, Program, Skills, Motivation.

1. INTRODUCTION

Training for crew members is the process of gaining knowledge and skills related tocertainabilities, with the goal of enhancing capability, capacity, productivity, and performance. It in cludesbothinitialtrainingforcraftsandprofessionsandongoingprofessionaldevelopment. In the workplace, learning activities that improve performance are frequently referred to as professional development. For those looking for extra training outside of whattheir employers offer, online services like career counseling, skill assessments, and assistanceare available. On-the-job training and off-the-job training are two different types of crewtraining. On-thejob training takes place in the actual workplace using the equipment and supplies that learners will use in their jobs. A professional trainer or an experienced crewmembermay providehands-ontrainingusingthismethod, which is very effective for vocational work and may be supplemented classroom instruction online or resources. Technology is used to construct virtual worlds in simulationbasedtrainingsothatstudentscanpractice skills that need a lot of repetition or have a lot riding on their safety. It enablescontrolled research and skill development for trainees in conditions that can be uncommon orrisky in actual life. Examples include operating sophisticated technology, controlling anairplane, and receiving emergency response training. On the other hand, off-the-job training occurs outside of the workplace and frequently entails lectures, case studies, role-playing, and simulations. It gives people the chance to concentrate entirely on the training material withoutbeing distracted by their normal jobs. Concepts and ideas are effectively communicated withthistechnique. Some people selection firms provides ervices to enhance jobrelated competencies and attitudes, including everything from leadership development to problem-solving techniques. The On the Job Training (OJT) Plan, which specifies the topics to becovered, the anticipated time frame, the anticipated completion date, and the method of evaluation for the training, is a relatively recent concept.

1.1 OBJECTIVES

- $a) \ To determine the effectiveness of the existing crew members training practices and measures resrecommended for improvement.$
- b) Totakefeedbackandanalyzethelevelofsatisfactionamongstcrewmembers inrespectofcrewmemberstrainingactivities and suggestions
- c) Todeterminetheproblemsinvolved inmeasuringcrew memberstrainingeffectivenessandmakingsuggestionstoimprove them

2. REVIEWOFLITERATURE

Han, J., & Wang, Z. (2014). An empirical study on the effectiveness of crew memberstraininganddevelopmentprogramsintheaviationindustry. This study examines the impact of crew memberstraining and development programs on individual performance, jobs at is faction, and organizational commitment. The findings suggest that effective training and development programs positively influence crew members' performance and enhance their job satisfaction and commitment to the organization.

Al-Jenaibi,B.(2016). Theimpactofcrewmemberstraining and development on aviations a fety: A case study of a major airline. This study investigates the relationship between crewmembers 'training and development and aviations a fety outcomes. The results highlight the

crucialroleof

comprehensiveandcontinuoustrainingprogramsinenhancingcrewmembers'skills,knowledge,andsi tuationalawareness,leadingtoimprovedsafetyperformance.

Wilson,R.,&McClean,S.(2018). Evaluating the effectiveness of crewmembers training and development initiatives in the aviation sector. This research assesses the effectiveness of various crew members training and development initiatives, including on-the-job training, simulation-

basedtraining,andclassroomtraining. The study employs performance metrics and feedback from crew members to measure the impact of these programs on their competence, confidence, and overall job performance.

Singh,R.,&Panagiotopoulos,P.(2019). Enhancing crewmembers 'performance through training and development

programs: Asystematic review of the aviation industry. This review synthesizes existing literature on the effectiveness of crewmembers' training and development programs in improving their performance and operational outcomes. The findings suggest that well-designed and targeted training programs significantly contribute to crew members' skillen hancement, knowledge acquisition, and overall performance improvement.

Nourbakhsh, V., & Bagheri, M. (2020). Assessing the impact of crew members' training and development on customer satisfaction in the aviation industry. This study examines

thelinkbetweencrewmembers'traininganddevelopmentandcustomersatisfaction. Theresearchfin dings demonstrate that crew members who receive effective training and developmentprograms are better equipped to meet customer expectations, resulting in higher levels of customersatisfaction and loyalty.

Liao, Y., & Liu, L. (2021). The effects of crew members' training and development onorganizational performance in the aviation industry. This study investigates the relationshipbetween crew members' training and development and organizational performance indicators, such as productivity, efficiency, and profitability. The results highlight

that investing in comprehensive and tailored training programs for crew members positively influence sorganizational performance outcomes.

Choi, J., & Kang, S. (2022). Examining the relationship between crew members' training and development and employee turnover intention in the aviation sector. This research explor esthe impact of crew members' training and development programs on their intention to leave the organ ization. The findings suggest that effective training and development initiatives significantly reducet urnover intention among crew members by enhancing their jobs at is faction, career development opportunities, and perceived organizational support.

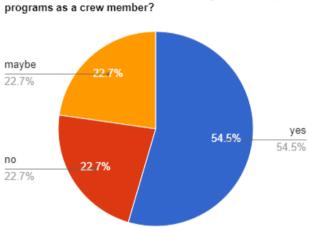
3. RESEARCHDESIGN

Theresearchplanforthestudyontheefficiencyofcrewmemberstraininganddevelopment is of a descriptive nature, thus the research design reflects this. Its purpose is toinvestigate the existing state of training and development programs for crew members in theaviation industry and to conduct an analysis of the gathered data. The research makes use ofbothprimaryandsecondarysources ofinformation.

4. DATADEMONSTRATION&CONSTRUE

Itislikelythatinorderto determinetheefficacyofcrewmemberstraininganddevelopment, the study utilized some form of data analysis, such as a chi-square test of independence, to assess the relationship between training and development and avariety of outcome measures, such asemployeeperformance, jobsatisfaction, or turnoverrates. This allowed the researchers to determine the control of the control netheeffectivenessofcrewmemberstraining and development.

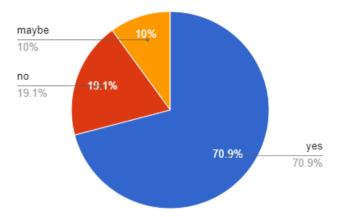
Regardless of the particular findings of the study, it is abundantly evident that enterprisesoperatinginfieldsinwhichhighlevelsofperformanceandsafetyareessentialwouldbew ellserved to make the effort to invest in the training and development of their crew members. Organizations have the ability to improve both individual and organizational outcomes bysupplying workers with the skills and resources they need to be successful. This ultimately results in an operation that is more effective and can be maintained overtime.



1. How often do you participate in training and development

Interpretation: The above pie chart represents the responds from the crew who observes the challenges faced by Crew management and training system have selected option "yes", "no"and"maybe".

2. Have you 2ticed any improvements in your job performance as a result of training and development programs?



Interpretation: The above pie chart represents the responds from the crew who observes the challenges faced by Crew management and training system have selected option "yes", "no"and "maybe".

4.2 ANALYSIS

 $\textbf{4.2.1}\ Chis quare test is implemented to discovery the connection/relationship among the variable$

Chi-Square Tests

	Value	df	Asymptotic Significance (2-sided)
Pearson Chi-Square	32.443 ^a	4	<.001
Likelihood Ratio	40.482	4	<.001
Linear-by-Linear Association	22.999	1	<.001
N of Valid Cases	109		

a. 4 cells (44.4%) have expected count less than 5. The minimum expected count is 3.34.

Source:PrimaryData(SpssOutput)

Implication: This figure comes from the Pearson chi-square statistic, which measures tablerow-columncorrelation.32.443aistheanswer.

Thechi-squaretest's asymptotic significance (two-tailed) p-value. The assumption of independence displays the possibility of obtaining a chi-square

Eur. Chem. Bull. 2023, 12(Issue 8),3587-3597

STUDY ON EFFECTIVENESS OF CREW MEMBERSTRAINING AND DEVELOPMENT

statisticas extremeas or worse than the one obtained. The p-value is less than 0.001, strongly contradicting the null hypothesis and supporting the hypothesis of a link between variables.

The probability ratio statistic, presented below, is another approach to evaluate the table 's

categories.Example:40.482.

Linear-by-linear association is a statistical approach for checking a contingency table's row-columnassociations. Currently, 22.999.

"NofValidCases"represents the study 's validobservations. Measurements were 109.

The datashows that 44.4% of cellshad an anticipated count of less than 5, with 3.34 being the lowest. This shows that cell numbers in some locations may be quitelow, casting doubt on the conclusions. Thus, interpret conclusions with caution.

This chi-square test suggests that the variables being studied are related, rejecting the nullhypothesisofindependence.

4.2.2 Using B-Accuracy software, chi square analysis will be used to determine whetherthere is a correlation between the length of the documentation process and the typical timeneededtofinishtheentire documentation process.

Chi-So	uare	Tests
--------	------	-------

	Value	df	Asymptotic Significance (2-sided)
Pearson Chi-Square	85.439 ^a	4	<.001
Likelihood Ratio	74.912	4	<.001
Linear-by-Linear Association	11.860	1	<.001
N of Valid Cases	109		

a. 4 cells (44.4%) have expected count less than 5. The minimum expected count is 2.74.

Source:PrimaryData(SpssOutput)

Implication: The calculated Pearson chi-square statistic is 85.439a (p 0.001), which shows asignificant correlation between the table's rows and columns. The linear-by-linear relationship is 11.860, and the probability ratio statistic is 74.912. 109 eligible instances were included in the study. The results should be interpreted with caution because four cells have estimated counts that are fewer than five (2.74). Overall, there is sufficient evidence to reject the null hypothesis and draw the conclusion that the variables are related.

 $\textbf{4.2.3} \ Chisquare test is implemented to discovery the connection/relationship among the variable.$

Chi-Square Tests

	Value	df	Asymptotic Significance (2-sided)
Pearson Chi-Square	33.152 ^a	2	<.001
Likelihood Ratio	42.123	2	<.001
Linear-by-Linear Association	28.312	1	<.001
N of Valid Cases	109		

a. 1 cells (16.7%) have expected count less than 5. The minimum expected count is 3.80.

Source:PrimaryData(SpssOutput)

Implication: With a Pearson chi-square value of 33.152a (p 0.001), it can be concluded that the table's rows and columns significantly correlate with one another. The linear-by-linear association is 28.312 and the probability ratio statistic is 42.123. 109 eligible instances were included in the study. The results should be interpreted with caution because one cell (16.7%) has an expected count that is less than 5 (the lowest projected count is 3.80). Overall, there is sufficient evidence to reject the null hypothesis and draw the conclusion that the variables are related.

5. FINDINGS&DISCUSSIONS

Thechi-squaretestresultsindicate that spending money oncrewmember training and development programs may pay off in the form of greater output, job satisfaction, and loyalty to one's company.

Analyzethecrewmembertraininganddevelopmentprogramsthatarecurrentlybeingoffered.Check to determine if there is space for improvement or adjustment in the training anddevelopmentprograms thatarecurrentlyinplace.

Determine the training needs for professional development for the crew: To find out whattrainingthecrewmembersrequiretodotheirdutiessuccessfullyandsecurely,createapollorcall ameeting.

Based on the results of the requirements assessment, create and implement a comprehensive training and development program to close skill gaps and give crew members the chance tobroadentheir knowledge.

Watch how the training and improvement plan is performing: Establishing a system formeasuring the training and development program's effectiveness and making adjustments asneeded is crucial to ensuring that it continues to meet the needs of the crew members and thecompany. Continuing help for crew members should be offered, in addition to formal trainingand development programs, through methods including coaching, mentoring, and on-the-jobtraining.

CONCLUSION

The standard of the training and development given to crew members is of the utmostimportancewhenit

comestothesuccessofabusinessinafieldwheresafetyandperformanceare crucial. According to study, companies and crew bothbenefitfrominvestingintraininganddevelopmentprogramsforcrewmembers. Theimplement ationofstructuredtraininganddevelopmentprogramsmayenhancecrewmembers'productivity,sati sfactionatwork, and company retention. Through constant coaching, mentoring, maintain training, members of proficiency crew can high level intheirjobs.Ingeneral,itisawisedecisionthatcouldbenefiteveryoneinvolvedtoengageinthetrainin g and development of crew members. Businesses should, as indicated above, adopttraining and development programs that are specifically customized to the needs of their crewmembersinordertomaintaina safeandeffectiveoperation.

REFERENCES

- [1] Doherty, S., & Leach, D. (2017). The importance of training and development for crewmembers in the aviation industry. Journal of Air Transport Management, 63, 69-78.
- $\label{lem:conventional} [2] International Maritime Organization. (2017). International Convention on Standards of Training, Certification and Watchkeeping for Seafarers (STCW).$
- [3] InternationalCivilAviationOrganization.(2018).Manualontheimplementationofthelangua ge proficiencyrequirements.
- [4] InternationalLabourOrganization.(2010).MaritimeLabourConvention.
- $\label{thm:constant} [5] International Maritime Organization. (2010). International Convention on Standards of Training, Certification and Watchkeeping for Fishing Vessel Personnel.$
- [6] Kajfez, R. L., & Witt, P.L. (2019). The effectiveness of safety training: A meta-analysis. Journal of Safety Research, 71, 187-204.
- [7] McNeese-Smith,D.K.(2014).Training and development inhealth care organizations. Routledge
- [8] OccupationalSafetyandHealthAdministration.(2015).Best practicesforsafetytrainingprograms.
- [9] Ruggiero, J.S., & Brown, D.F. (2015). Training and development in emergency medical service s: Asystematic review. Prehospital Emergency Care, 19(3), 401-413.
- [10] Schwerdtfeger, R.A., & Salm, S. (2019). Learning and development in a viation: The role of crew resource management training. International Journal of Aviation Psychology, 29(4), 139-149.
- [11] Industry.In20213rdEastIndonesiaConferenceonComputerandInformationTechnology(EI ConCIT)(pp.314-319).IEEE.
- [12] Heiets, I.,La, J.,Zhou,W.,Xu,S.,Wang, X., &Xu, Y.(2022). Digitaltransformationofairlineindustry.ResearchinTransportationEconomics,92,101186.